«Goal Directed Project Management»
30 years
A Brief Introduction

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The History

- Denmark: 1989
- Netherlands: 1989
- Italy: 1991 (with Giangiacomo Casonato)
- Germany: 1997
- Russia: 2006
- Hungary: 2006
- China: ?
The Reasons for the Success of GDPM?

- Simple and complete method
- Several levels, with special emphasis given to the overview-level (communicate with top management, project owner and future end users)
- Milestone plan with milestones (overview plan)
- Shows who is responsible for achieving the milestones
- No planning in detail before it is necessary
- PSO: Balanced development of People, Systems and Organizations
Changes over the Years

- Originally: Emphasis on milestone planning, responsibility charts and PSO
- Gradually:
  - More emphasis on mission (the purpose of the project) with Mission Breakdown Structure as the tool
  - Stakeholder analysis
  - Uncertainty analysis
  - Budgeting with focus on milestones
  - Financial control on milestone level
  - Programme and portfolio management
# Overview of GDPM

<table>
<thead>
<tr>
<th>Task Level</th>
<th>Planning</th>
<th>Organization</th>
<th>Control</th>
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</table>
| **Foundation of project** | Project charter  
Mission breakdown structure  
Stakeholder analysis  
Cost/benefit analysis | Principle responsibility chart |  |
| **Global level (milestone level)** | Milestone plan  
Uncertainty analysis  
Project budget | Milestone responsibility chart | Milestone report  
Financial milestone report |
| **Detail level (activity level)** | Activity responsibility chart | Activity responsibility chart | Activity report  
Financial activity report |
The Leading Ideas of GDPM

- Mission achievement
  - Responsibilities

Base organization

- Responsibilities

Project

- Start
  - Project charter
    - Mission
    - Goals
    - PO/PM
    - Stakeholders
    - Framework
  - Milestone plan
    - Milestone, PSO
    - Responsibilities
    - Budget

- Planning
  - Activity planning
  - Responsibilities
  - Execution
  - Control

- Deliveries

- End
  - Termination
  - Evaluation
  - Goal achievement?